

## Panel 1: Linking Foresight to Policy Development

### **Speaker: David Kaufman**

Associate Administrator of Policy, Program Analysis, and International Affairs, Federal Emergency Management Agency (FEMA)

David J. Kaufman is FEMA's Associate Administrator for Policy, Program Analysis, and International Affairs. Appointed in September 2009, he is responsible for providing leadership, analysis, coordination, and decision-making support to the FEMA Administrator on a wide range of Agency policies, strategy, plans, programs, and key initiatives.

Mr. Kaufman has extensive experience with homeland security and emergency management issues. He has been a member of the faculty at the Naval Postgraduate School's Center for Homeland Defense and Security, where he has taught in the Center's graduate and executive level education programs; was the Safety and Security Director for CNA, a non-profit think-tank; and has previously served in several senior positions in the U.S. Department of Homeland Security and in FEMA.

Mr. Kaufman's notable recent accomplishments include framing FEMA's current strategic direction; developing the Agency's Whole Community Approach to Emergency Management and its supporting doctrine; launching the Strategic Foresight Initiative; and creating and co-leading a nine country multinational policy group on community resilience. His previous service included leading policy and planning efforts for FEMA's National Preparedness Directorate; overseeing the day-to-day activities of DHS' \$3 billion portfolio of state, local, and infrastructure preparedness assistance programs; and working on homeland security issues in both the public and private sector spanning risk management, catastrophic planning, preparedness, and community engagement.

Mr. Kaufman holds a Master of Public Policy degree from the University of Michigan; a Bachelor of Arts degree in International Relations, Political Science, and History from the University of Wisconsin-Madison; and is a graduate of the Center for Homeland Defense and Security's Executive Leaders Program at the Naval Postgraduate School.