

Panel 2: Integrating Strategic Foresight into Risk Management

Speaker: Tan Li San

Director, Strategic Policy Office

Tan Li San is Director of the Strategic Policy Office, which includes the Centre for Strategic Futures, where she oversees the development of futures planning capabilities and whole-of-government policies to deal with a more complex environment. She is concurrently Director of the Centre for Governance and Leadership at the Singapore Civil Service College.

Li San has held various government positions during her career. These include the Ministry of Manpower where she dealt with labor relations issues, the Infocomm Development Authority of Singapore where she helped to shape infocomm sector policies and plans, and the Ministry of the Environment and Water Resources where she oversaw water resource policies and helped to initiate a climate change blueprint for Singapore.

From 2005 to 2009, Li San held the position of Director of the Social Programmes Directorate at the Ministry of Finance, where she was responsible for overseeing the allocation of fiscal resources within the social sector. During this time, she also served on the Board of Directors of the Singapore Totalisator Board.

Li San graduated *summa cum laude* with a Bachelor of Science from Cornell University, and a Master of Science from Stanford University. She completed the Sloan Master's Programme at Stanford University in June 2010.